



# Buckinghamshire & Milton Keynes Fire Authority

<b>MEETING</b>	Overview and Audit Committee
<b>DATE OF MEETING</b>	20 November 2019
<b>OFFICER</b>	Calum Bell, Head of Service Development
<b>LEAD MEMBER</b>	Councillor Jean Teesdale
<b>SUBJECT OF THE REPORT</b>	<b>Corporate Risk Management</b>
<b>EXECUTIVE SUMMARY</b>	<p>This report provides an update on the current status of identified corporate risks. Risk registers are maintained at project, departmental and directorate levels. Corporate risks are those that have been escalated from these levels for scrutiny by the Strategic Management Board (SMB) because of their magnitude, proximity or because the treatments and controls require significant development.</p> <p>The Corporate Risk Register was last reviewed by the Overview and Audit Committee (O &amp; A) at its 17 July 2019 meeting. Since then it has been reviewed by the Performance Management Board (PMB) and SMB at their regular meetings.</p> <p>The main change since the last O &amp; A meeting is the elevation of the Staff Availability risk to red RAG status (4x4=16) following initial assessment of the likely impact of the recent Supreme Court decision in relation to the firefighter pension scheme on our ability to retain middle and senior ranking officers.</p> <p>The timing and nature of the UK's withdrawal from the EU remains uncertain pending the outcome of the General Election scheduled for 12 December 2019. However, Service Officers continue to prepare for the possibility of a 'no deal' departure from the EU on 31 January 2020 which is the current revised legal default date following the EU's agreement to an extension.</p> <p>The current distribution of corporate risks relative to probability and potential impact is shown at Annex A.</p> <p>Changes to the corporate risk ratings over the last year are shown at Annex B.</p> <p>Detailed assessments of identified corporate risks are shown in the Corporate Risk Register at Annex C.</p> <p>The next O &amp; A review is scheduled for 11 March 2020 preceded by reviews at the 30 January 2020 PMB, at which all the directorate risk registers will also be</p>

	scrutinised, and the 11 February 2020 SMB.
<b>ACTION</b>	Decision.
<b>RECOMMENDATIONS</b>	It is recommended that: <ol style="list-style-type: none"> <li>1. the status report on identified corporate risks at Annex C be reviewed and approved; and,</li> <li>2. comments be provided to officers for consideration and attention in future updates/reports.</li> </ol>
<b>RISK MANAGEMENT</b>	The development, implementation and operation of effective corporate risk management structures, processes and procedures are considered critical to assure continuity of service to the public, compliance with relevant statutory and regulatory requirements and the successful delivery of the Authority's strategic aims, priorities and plans.
<b>FINANCIAL IMPLICATIONS</b>	No direct financial implications arising from the presentation of this report. It is envisaged that the further development of the Authority's corporate risk management framework will be undertaken from within agreed budgets.
<b>LEGAL IMPLICATIONS</b>	None directly arising from this report. Any legal consequences associated with the crystallisation of individual risks are detailed in the Risk Register report at Annex C.
<b>CONSISTENCY WITH THE PRINCIPLES OF THE DUTY TO COLLABORATE</b>	The potential to share corporate risk intelligence with neighbouring FRS and other relevant agencies will be considered. BMKFA already participates in the multi-agency Thames Valley Local Resilience Forum which produces a Community Risk Register which is among the sources used to identify potential risks to the Authority.
<b>HEALTH AND SAFETY</b>	Development of the framework does not impact directly on the legal compliance to health and safety, however if risks are not appropriately identified then this may present Health and Safety risks.
<b>EQUALITY AND DIVERSITY</b>	No direct implications from the presentation of this report. However, risks to achieving the Authority's equality, diversity and inclusion objectives or compliance with relevant statutes or regulations are identified assessed and managed via this process and are currently monitored within the People and Organisational Development Risk Register.
<b>USE OF RESOURCES</b>	The development of the risk management framework complements the governance framework and business processes as a critical cog in the system of internal control and makes better use of our people resources

	<p>by giving them clearly defined areas of responsibility.</p> <p>Senior managers and principal officers are key stakeholders in the development of the framework and have an active role in its development at every stage. The lead Member will also be involved in the development of the framework with particular responsibility for determining the reporting arrangements for the Authority.</p> <p>As with all policy frameworks, all employees will be informed of the changes in the process and will receive any training necessary to support their role in the process.</p>
<p><b>PROVENANCE SECTION &amp; BACKGROUND PAPERS</b></p>	<p>A formal policy for the management of Corporate Risk was approved by the Authority in August 2006 and implemented with effect from 31 January 2007 (OC57: Corporate Risk Management Policy).</p> <p>Further development of this policy and framework was reported to members at the 15 September 2010 CFA meeting (see Annex A and item 8 of 15 September CFA Papers:</p> <p><a href="http://bucksfire.gov.uk/files/8114/0681/3588/150910.PDF">http://bucksfire.gov.uk/files/8114/0681/3588/150910.PDF</a></p> <p>An updated Corporate Risk Management Policy was approved at the 18 March 2015 Executive Committee:</p> <p><a href="http://bucksfire.gov.uk/files/3314/2564/2098/Executive_Committee_180315.pdf">http://bucksfire.gov.uk/files/3314/2564/2098/Executive_Committee_180315.pdf</a></p> <p>Members were last updated on the status of the Authority's Corporate Risks at the 17 July 2019 Overview &amp; Audit Committee and will be updated again at the 11 March 2020 meeting.</p>
<p><b>APPENDICES</b></p>	<ol style="list-style-type: none"> <li>1. Annex A: Distribution of Corporate Risks.</li> <li>2. Annex B: 12 Month View of Changes to Corporate Risks.</li> <li>3. Annex C: Corporate Risk Register Report.</li> </ol>
<p><b>TIME REQUIRED</b></p>	<p>10 minutes.</p>
<p><b>REPORT ORIGINATOR AND CONTACT</b></p>	<p>Stuart Gowanlock, Corporate Planning Manager</p> <p><a href="mailto:sgowanlock@bucksfire.gov.uk">sgowanlock@bucksfire.gov.uk</a></p>